

IAI 2011-2016 Strategic Lines

The Urban and Communitarian Way: living well on our planet!

<p>The main problems to address</p>	<p>Solutions to urban problems exist and are put forward by social organizations and democratic governments. The central problem in applying these solutions in practice is political: the system doesn't allow such action and should therefore be replaced. In this context, the struggles to guarantee rights underpin the struggles to change the system, i.e. to build "another possible world".</p>
<p>Basic principles that guide our actions</p>	<ul style="list-style-type: none"> □ Housing is a right for everyone and not a commodity. □ Air, water and land are rights and belong to everyone on the planet, they are not commodities. □ The Right to the City and to territory is superior to the sum of universal rights that should be applicable in human settlements, such as adequate housing, education, nourishing food, dignified employment, medical care and resources. □ Inhabitants have the responsibility to exercise all these rights both individually and collectively, through living, protesting and governing.
<p>The context that justifies our struggles</p>	<ul style="list-style-type: none"> □ The current global civilization crisis is caused by capitalist colonization that exploited and plundered nature and humanity to the point of near extinction. Climate change and energy crises are growing worse and economies in the most powerful countries are adopting structural adjustment policies, the most visible elements being: war, economies founded on bubbles and shocks, an increase in the vulnerability of working rights and in slave labour, external debt, currencies with speculative values, vulnerability of financial markets, budget cuts, soaring unemployment, etc. □ Another dramatic effect of the global capitalist crisis is the unprecedented increase in the numbers of people starving every day: in 2009 there were more than a billion people, a growing proportion of them from the urban milieu. Billions more do not have a minimum level of food security. □ The number of people who are homeless, lacking in housing security and living in inhumane conditions is also above a billion; the most optimistic calculations indicate that there will be two billion of them within 20 years. This also occurs where the bubble has produced more housing than necessary, a result of the lack of responsible public policies combined with the voracity of speculators and investors driven purely by profit. □ Evictions in their multiple forms and under their various pretexts are the cruellest and most barbaric symptom of this inhumane development; they are increasing in number and brutality, taking a variety of forms. They are the most patent violation of the right to live well in the city, and therefore should be at the core of our struggles. □ The exponential increase in land grabbing, a new instrument of colonialization, amplifies the negative phenomena of globalization: it focuses on certain areas of the planet according to the interests of the dominant economies (industrial agriculture, biofuels and tourism), destroys the richness of diversity (communities, environment, local economies) and widens the gap with poor countries. □ Impoverished countries with democratic governments have managed to remove millions of families from a situation of poverty. Nevertheless, despite these positive experiences, the influence of economic power is even greater than that of organized social movements. The participation of social movements and democratic governments therefore needs to be stepped up and extended even further.

	<ul style="list-style-type: none"> □ The reorganization of cities – the construction of housing, work on improving mobility, accessibility, infrastructure and drainage – can induce sustainable growth and create opportunities for alternatives in a world marked by the capitalist crisis.
<p>IAI Mission</p>	<p>The IAI's mission is to construct the "Urban and Communitarian Way", a joint, global and supportive space for organizations and inhabitant networks to share their experiences, draw up strategies and platforms, manage tools, determine and implement commitments, in order to reinforce solidarity with glocal struggles to defend inhabitants and prepare for "another possible world": to living well on our planet .</p> <p>The "Urban and Communitarian Way" is central to the IAI's vision, since it implies reappropriating the social function of ownership, cities and, in general, territory. We confirm that social movements have an accumulated experience that can be put to use to reclaim and defend cities, culture, knowledge and abilities, sustainability, self-determination and the sovereignty of peoples, justice, peace and democracy.</p> <p>All these reasons underpin the IAI's struggle to protect our right and our responsibility to play a part in building, using and governing our cities and our territory, reinforcing ties of solidarity. We hereby reaffirm our desire to take collaborative action, on equal terms and in a spirit of mutual cooperation, from the local to the global level.</p> <ul style="list-style-type: none"> □ We therefore wish to build on the previous processes and initiatives that have been and are being developed in the same spirit throughout the world. They have produced declarations and principles that we adopt. □ We adhere to the principles expressed in the WSF Charter of Principles, San Salvador Charter, International Covenant on Economic, Social and Cultural Rights (art.11) and the Universal Declaration of Human Rights (art.25). □ On the basis of these principles, we reaffirm our decision to unite our experience by consolidating the International Alliance of Inhabitants and thereby reinforce the strategies adopted by social movements to find a solution to the global crisis and housing crisis, products of an inequitable Social Pact with no future, by building another possible world. □ We are committed to the notion of development and creation of networks of new types of inhabitants-activists with their feet firmly planted in their territory and their heads full of the knowledge that cities represent a major international challenge.
<p>Strategic objective for 2011-2016</p>	<p>IAI has invested strategically in the World Assembly of Inhabitants (WAI) process, an initiative led by inhabitants' movements. The WAI has provided a platform for actors that campaign using their neighbourhoods, programmes and priorities as the starting point, and therefore represents a promising political investment.</p> <p>The process demonstrates that:</p> <ul style="list-style-type: none"> • inhabitants with different socio-political backgrounds suffer from violations of the right to habitat and various obstacles whose underlying causes can be found in the neoliberal system, founded on a Social Pact that violates the sovereignty of human rights, territorial sovereignty, social equity and sustainability; • the different campaigns waged by inhabitants' organizations prove that it is possible to find appropriate and sustainable solutions to the urban, housing and global crisis in order to re-establish

	<p>the sovereignty of human rights, territorial sovereignty, equity and sustainability;</p> <ul style="list-style-type: none"> • there is a real feeling that revolutionary changes are possible in the 21st century, and that inhabitants could usefully contribute to such changes. <p>The development of the WAI process represents the coming together of the local, regional and global levels to create a worldwide federation of inhabitants' organizations and urban social movements.</p> <p>On this basis, we will continue to build the Urban and Communitarian Way, with the intention of creating a joint, global and supportive space and a way for inhabitants' organizations and networks to share their experiences, draw up strategies and platforms, manage tools and determine and implement commitments in order to strengthen solidarity with glocal campaigns and defend inhabitants from attacks.</p> <p>During this period, we will also be looking to reforge the Urban Social Pact on the the primacy of the alternative paradigm of human and environmental rights and on inhabitants' responsibility to build and govern human settlements, key to living well on our planet.</p>
<p>Central theme for the period</p>	<p>Building the Urban and Communitarian Way, a task that should draw on different cultural, social and political processes from different geographical areas, requires the IAI to be consolidated as a mindful and vital hub governing the multi-level and shared process with the aim of creating a worldwide federation:</p> <ul style="list-style-type: none"> • creation of Joint Committees on several levels as well as development of WAI Joint Committees that encounter other existing initiatives; • recognition of the intellectual dimension of social actors and the building up of collective and multiple intelligence founded on a shared memory and using the systematization of acquired knowledge and proposals, a task initiated by the WAI and the process of collecting together social movement experiences by co-producing knowledge at the regional and international level; • linking up with all organizations in the urban and rural world, particularly Via Campesina, which has improved its operational policy documents applicable to the rural and peasant universe, and carries out campaigns in parallel with ours; • definition of the primacy of the alternative paradigm and the alliances and partnerships necessary to reforge the Urban Social Pact, key to living well on our planet by moving to another possible world; • definition of an Urban and Communitarian Way policy document as well as the programme and missions for a process that encompasses struggles and proposals, based on the need to respond quickly and appropriately to calls for solidarity and on the time needed for inhabitants' organisations and their networks to develop at the global and local levels.

Themes for the actions during the period	Actions	Stages (underway)	Prerequisites	Human and material resources*	Results and goals (underway)
Joint construction of the Urban and Communitarian Way	<ul style="list-style-type: none"> □ Creation of Local Joint Committees for the Urban Way at the local, national, regional and global levels □ Strengthening of Regional Spaces of Coordination. □ Strategic debate and definition of the 2011-2016 action plan □ Dialogue and founding of strategic alliances with other organizations and networks involved in building "another possible world": Via Campesina, workers, native peoples, migrants, nomads, women, environmental protection □ Formulation of a policy document, a platform of 	<p>World Zero Eviction Days – for the Right to Habitat (October 2011-2012)</p> <p>Regional and World Social Forums (various dates, 2012-2016)</p> <p>World Assembly of Inhabitants (WSF, 2013-2015)</p> <p>Rio + 20 (Rio de Janeiro, June 2012)</p> <p>World Urban Forum (Naples, September 2012)</p> <p>Africities (Dakar, December 2012)</p> <p>China-Europe Forum (2016?)</p>	<p>Dakar Declaration of the World Assembly of Inhabitants. Convergence of inhabitants for the right to habitat</p> <p>Liaison Committee set up with the main international networks for the right to habitat and WAI Joint Committees</p> <p>Local agreement for World Days in October 2011-2012</p> <p>Agreements with SELVIP</p> <p>Signed partnership agreements and partnerships under discussion</p> <p>Availability of the necessary human and material resources</p>	<p>Human resources: Liaison Committee Local Joint Committees for the World Assembly of Inhabitants IAI CC IAI Technical Support Committee IAI members Urban Social Movements (USM) signatories Webmaster Content management Volunteer translators</p> <p>Material resources: Dedicated blog for the Days IAI resource site IAI information and communications system Systematization Trips and travel expenses</p>	<p>Number of Committees in 2012 and in 2016 (quantity in the process of being defined)</p> <p>A Platform (characteristics and time-frames in the process of being defined).</p> <p>Policy documents and texts (characteristics and time-frames in the process of being defined).</p> <p>Agreements with organizations either involved with or supporting the urban struggle (characteristics, quantity and time-frames in the process of being defined)</p>

*Includes voluntary work

	<p>programmes and concrete campaign actions.</p> <ul style="list-style-type: none"> □ Dialogue and founding of partnerships with other organizations and networks involved in building “another possible world” □ Organization of the schedule and the process commitments □ Organization of the schedule, primarily for the Social Forums and initiatives developed with strategic partners (FPH, FAL, FAMSI, government of the Basque country, Misereor), along with looking at interaction with a number of international and institutional events 				
<p>Consolidate and extend the Zero Evictions Campaign</p>	<ul style="list-style-type: none"> □ Assessment and relaunch of the Zero Evictions Campaign □ Manual about how to organize the “Zero Evictions” 	<p>Zero Evictions Days – for the Right to Habitat (October 2011-2012)</p> <p>Relaunch of the Zero Evictions Campaigns on all continents (2011-2016, various dates)</p>	<p>Theoretical grounding, internet, materials and templates</p> <p>IAI information, circulation and communication system</p>	<p>Human resources: IAI CC IAI Technical Support Committee External contributors IAI members USM signatories Webmaster</p>	<p>Report evaluating the campaign (characteristics and time-frames in the process of being defined)</p> <p>Summary report on the</p>

	<p>campaigns in every territory</p> <ul style="list-style-type: none"> □ Adoption of popular strategies to tackle all forms of eviction, including those caused by “natural catastrophes” □ Creation and management of joint tools at different levels (warning system, “Joint local anti-eviction task forces”, Jurists for the right to housing without borders) □ Development of agreements with other networks (WITNESS, Amnesty International) □ Development of agreements with local authorities and national governments for “zero eviction action plans” □ Independent interaction with a number of supranational 	<p>ESCR Committee sessions (2011-2016, various dates)</p>	<p>Experience gathering in Latin America, other regions and at the global level</p> <p>Agreements with LOCOA and No-Vox to create “Joint local anti-eviction task forces”</p> <p>Dialogue and agreements with WITNESS and Amnesty International</p> <p>Partnership with anti-eviction mayors</p> <p>Partnership with the UN system: <ul style="list-style-type: none"> □ participation in the UN Habitat Advisory Group on Forced Evictions □ collaboration with the UN Special Rapporteur on adequate housing □ links with the UN ESCR Committee </p> <p>Availability of necessary human resources and materials.</p>	<p>Content management Volunteer translators</p> <p>Material resources: Operations and materials for the Antennas Transport IAI resource site IAI ticketing system Communication Training Systematization</p>	<p>Zero Evictions Campaign (characteristics and time-frames in the process of being defined).</p> <p>Handbook: “How to hold a Zero Evictions Campaign in your district and on your territory” (characteristics and time-frames in the process of being defined).</p> <ul style="list-style-type: none"> • Signed agreements (quantities and time-frames in the process of being defined). • Annual agreements (quantities and time-frames in the process of being defined).
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	institutions (UN-Habitat, UN Special Rapporteur for the right to adequate housing, UN ESCR committee, European Parliament and Commission, ALBA , etc.)				
Right to housing: the struggle for a public service to house a billion people.	<ul style="list-style-type: none"> □ World campaign for a vast and innovative public service to house a billion people, either directly or in partnership with the cooperative sector □ Campaign to create Popular Funds for Land and Housing, innovative tools for participatory housing and planning policies, funded by cancelling external debt, to reclaim territorial sovereignty and equality between states and between states and citizens □ Campaign to develop policies for supporting inhabitants' 	<p>Experience sharing between inhabitants' cooperatives (various dates, 2011-2016)</p> <p>Publication and circulation of a study on the Popular Funds (2011)</p> <p>Testing out the Funds in a number of impoverished countries (Peru, Dominican Republic, Cameroon, etc.) and ALBA countries (2011-2012)</p> <p>Assessment and implementation of the campaign in other impoverished countries, also those by the recent crisis (2012-2016)</p> <p>International conference: Leaving the market to housing a billion people (WAI-WSF, 2013)</p>	<p>Feasibility studies</p> <p>G-20: call to create a Global Social Pact now!, signed by the main international networks for the right to habitat</p> <p>Agreements and projects executed (Nairobi)</p> <p>Dialogue with the housing programme run by the Swedish Cooperative Centre for Latin America</p> <p>Dialogue with the Federazione Trentina della Cooperazione (FTC Italy), with the ENTPE (France) for European inhabitants' cooperatives, Misereor (debt swapt for the Housing Fund), FPH (publication of the study about the Housing Fund).</p> <p>Availability of the necessary human and</p>	<p>Human resources: IAI CC IAI Technical Support Committee IAI members</p> <p>Material resources: Communication Systematization Transport Feasibility studies Seminars Publications</p>	<p>Specific impact campaigns implemented (geographic reach, quantity, characteristics and time-frames in the process of being defined).</p> <p>Active partnerships with the cooperative sector (geographic reach, quantity, characteristics and time-frames in the process of being defined).</p> <p>Agreements signed with local authorities and governments (geographic reach, quantity, characteristics and time-frames in the process of being defined).</p> <p>Good practices implemented (quantity, characteristics and time-frames in the process of being defined).</p>

	cooperatives as communities (including self-building, Community Land trust (CLT) and self-rehabilitation)		material resources		
Right to the City : the fight for Urban Reform	<p>Include a cross-cutting theme that more accurately defines the Right to the City in glocal campaign platforms for Urban Reform:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Right to housing <input type="checkbox"/> Right to energy <input type="checkbox"/> Right to water <input type="checkbox"/> Right to sewage systems <input type="checkbox"/> Right to mobility and to public transport <input type="checkbox"/> Right to sustainable economic development <input type="checkbox"/> Right to climate justice <p>Strengthen existing alliances and found new alliances with different organizations:</p> <ul style="list-style-type: none"> <input type="checkbox"/> environmental protection <input type="checkbox"/> workers <input type="checkbox"/> peasants <input type="checkbox"/> students 	<ul style="list-style-type: none"> <input type="checkbox"/> WSF Seminar (Porto Alegre, January 2012) <input type="checkbox"/> Seminar for defining the platform and an action plan (Rio +20, June 2012) <input type="checkbox"/> Implementation of the action plan and follow-up (on-going and on various dates) 	<p>Dialogue with different networks (Right to Energy, CONAM, IAI, FNRU, ENDA)</p> <p>Availability of necessary human resources and materials.</p>	<p>Human resources: IAI Technical Support Committee IAI CC IAI members</p> <p>Material resources: Communication Systematization Transport Feasibility studies Seminars Meetings</p>	<p>Feasibility studies (quantity, characteristics and time-frames in the process of being defined)</p> <p>Glocal platforms relaunching the fight for Urban Reform (quantities and time-frames in the process of being defined).</p> <p>Active alliances with organizations (quantities, characteristics and time-frames in the process of being defined).</p>
Right to the City: including and respecting differences	Include a cross-cutting theme that more accurately defines the Right to the City in glocal	<input type="checkbox"/> International conference on the accessibility of cities (Paris,	Dialogue with Handicap International Dialogue with nomad	Human resources: IAI Technical Support Committee IAI CC	Glocal platforms relaunching the fight for the Right to the City (quantities and time-

	<p>campaign platforms for including and recognizing gender, ethnic, inter-generational, ability, sexual orientation and religious differences, such as:</p> <ul style="list-style-type: none"> □ right to the accessibility of cities □ right to women's equal rights in cities □ right to the recognition of native populations, migrants and nomads in cities <p>Strengthen existing alliances and found new alliances with different organizations:</p> <ul style="list-style-type: none"> □ defence of handicapped people □ native peoples □ migrants □ nomads □ women 	<p>January 2012)</p> <ul style="list-style-type: none"> □ Implementation and follow-up (on-going and on various dates) 	<p>organizations (Gypsy Council, Great Britain)</p> <p>Dialogue with the Coralli multicultural cooperative (Italy)</p> <p>Dialogue with native peoples' organizations (Peru, Argentina, Mexico, Guatemala)</p> <p>Dialogue with organization of women</p> <p>Availability of the necessary human and material resources.</p>	<p>IAI members</p> <p>Material resources: Communication Systematization Transport Feasibility studies Seminars Meetings</p>	<p>frames in the process of being defined).</p> <p>Active alliances with organisations (quantities, characteristics and time-frames in the process of being defined).</p>
<p>Link the Right to the City to the Right to urban and rural Land</p>	<p>Define the relations between the Right to the City and the Right to Land, as well as the urban-rural relations that we seek in order to achieve the integral management of territory</p> <p>Develop a dialogue and a strategic alliance between</p>	<ul style="list-style-type: none"> • Support a joint international call for the re-establishment of territorial sovereignty and against land grabbing (2011) • Implementation and follow-up (on- 	<p>Dialogue with Via Campesina</p> <p>Availability of the necessary human and material resources</p>	<p>Human resources: IAI Technical Support Committee IAI CC IAI members</p> <p>Material resources: Communication</p>	<p>World call against the grabbing of farm land (characteristics and time-frames in the process of being defined).</p> <p>Platform (characteristics and time-frames in the process of being defined).</p>

	<p>inhabitants' and rural organizations and emphasize the importance of this partnership for:</p> <ul style="list-style-type: none"> • Campaigning for food sovereignty (rural and urban agriculture) • Tackling the privatization of common goods (water, land) • Supporting collaborative action fighting for territorial sovereignty and against land grabbing and community evictions 	going and on various dates)		<p>Systemization Transport Feasibility study Seminars Meetings</p>	<ul style="list-style-type: none"> • Positioning document (characteristics and time-frames in the process of being defined).
<p>Build up collective intelligence: consolidate the UPU</p>	<p>Define and implement a consolidation program for the Urban Popular University (UPU) based on a global vision and circulate it on all continents in order to:</p> <ul style="list-style-type: none"> • develop collective and multiple intelligence that is based on shared memory and, in particular, on struggles against evictions in order to make the right to housing and to the city effective 	<p>Systemization of WAI inhabitants' experiences (2011-2012) Scheduling of UPU meetings (2011-2016, various dates) Participation at social science meetings for sharing advances in IAI processes of systemization and coproduction (2012-2016) Support of a training course (2011-2016, various dates) Signing and implementing partnership agreements with universities (2011-2016, various dates)</p>	<p>Methodological texts and analyses Video interviews with leaders of inhabitants' organizations Partnership with UBA (Buenos Aires), UAM (Mexico City). Partnership with ALAS Availability of the necessary human and material resources</p>	<p>Human resources: IAI Technical Support Committee IAI CC IAI members Material resources: Communication Systemization Transport Feasibility study Seminars</p>	<p>Elaborated programme (links and time-frames in the process of being defined).</p>

	<ul style="list-style-type: none"> • Systemize proposals, a process initiated by the WAI and the gathering of social movements' experiences • Organize meetings and training courses □ Promote an interactive debate within the IAI that allows the UPU program to gather together the diverse and valuable experiences, methodologies and existing content. 			Meetings	
Build up collective intelligence: the roadmap to the Urban and Communitarian Way	<ul style="list-style-type: none"> • Creation of a global, social and participatory map of the right to inhabit, in partnership with specialist bodies. • Creation of the 3D World Map of urban habitat as seen by social movements 	<p>Definition (2011) Research and training (2011-2012) Implementation (2012-2016)</p>	<p>Dialogue with OpenContent, the FTC and the Kessler Foundation, DPU and partnership with Habitat & Participation</p> <p>Operational Internet, search engine (xul) and internal category engine</p> <p>Availability of the necessary human and material resources</p>	<p>Human resources: IAI CC IAI Technical Support Committee IAI members Webmaster Content management Volunteer translators</p> <p>Material resources: Antennas operation Antennas material Transport IAI resource site IAI information system Communication</p>	<p>Agreement with OpenContent, FTC and the Kessler Foundation, DPU, H&P (characteristics and time-frames in the process of being defined).</p> <p>Handbook on "how to construct the map of my district" (characteristics and time-frames in the process of being defined).</p> <p>Districts on the map (characteristics,</p>

				Training Systemization	quantity and time-frames in the process of being defined). Bringing the World Map online (forms and time-frames in the process of being defined).
Strengthening the voices of global inhabitants	<p>Improve information and communication</p> <p>Consolidate the tools by adapting and developing them:</p> <ul style="list-style-type: none"> Develop active use of the IAI portal (establishment of local newsrooms of the Urban Way, Space for organized inhabitants, IAI Community) Develop the use of newsletters as an internal and public medium Use the permanent space for internal communications Develop the number and quality of Volunteer Translators for 	<p>Develop active use of the IAI portal (various dates, 2011-2016):</p> <ul style="list-style-type: none"> Periodic training in the use of tools and free software Establishment of local newsrooms of the Urban Way Create and collect material: articles, videos, photos, etc. Develop the use of the "newsletters system" (various dates, 2011-2016): <p>Local-level communication for each Antenna (newsletter contacts, etc.)</p> <p>Share the Calendar with members</p> <p>Develop the network of Volunteer Translators for housing rights with no borders (various dates, 2011-2013):</p> <ul style="list-style-type: none"> Increase the num- 	<p>Interactive and accessible site</p> <p>Mailing list and newsletter</p> <p>Ensure availability of a sufficient number of translators and the necessary skills</p> <p>Availability of the necessary human and material resources</p>	<p>Human resources:</p> <p>IAI CC</p> <p>IAI Technical Support Committee</p> <p>IAI members</p> <p>Antennas</p> <p>Director</p> <p>Webmaster</p> <p>Content management</p> <p>Volunteer translators</p> <p>Material resources:</p> <p>Equipment</p> <p>Communication</p> <p>Training</p> <p>Internet</p>	<p>Visitors to the site (quantity and time-frames in the process of being defined).</p> <p>Active blogs in the IAI Community (quantity and time-frames in the process of being defined).</p> <p>Local newsroom established (quantity, characteristics and time-frames in the process of being defined).</p> <p>Newsletters produced (quantity, characteristics and time-frames in the process of being defined).</p> <p>Training (quantity, characteristics and time-frames in the process of being defined).</p> <p>Shared online calendar (characteristics and time-frames in the process of being</p>

	housing rights with no borders	<p>ber of translators</p> <ul style="list-style-type: none"> • Improve coordination using the site's webspace • reinforce and improve the proofreading of translations • Improve the translators' glossary 			<p>defined).</p> <p>Volunteer translators (parameters to assess quantity and quality in the process of being defined).</p> <p>Glossary (characteristics and time-frames in the process of being defined).</p>
	Actions	Mechanisms	Prerequisites	Human and material resources	Results and goals (ongoing)
Govern the IAI using democratic "authored-authority"	<p>Give governance of the network and process firmer grounding thanks to "authority" rooted in people's capacity to be the "authors" of implementable proposals that succeed because they are shared and have rules that are respected.</p> <p>Take the process of united and supportive decentralization further, improving coherency and ties between the network's action and the individual responsibilities of its members</p>	<p>Annual meeting of the CC and the Technical Support Committee:</p> <ul style="list-style-type: none"> • Rio +20 (June 2012) / WUF (Naples, September 2012?) • WAI-WSF (2013?) • Various dates to be defined (2014-2016) <p>Legal registration of the Statutes and approval of IAI policies and By laws by the Coordination Committee (2011-2012)</p> <p>Meetings with the Latin</p>	<p>Accumulated experience in decentralisation, administration and management.</p> <p>Planning after the WAI in Dakar</p> <p>Existing partnership agreements and those under negotiation</p> <p>Availability and coordination of the IAI team</p> <p>Availability of IAI members</p> <p>Availability of the</p>	<p>Human resources:</p> <p>Coordinator</p> <p>Coordinator of projects and operational support</p> <p>Accounting</p> <p>Material resources:</p> <p>Technical equipment</p> <p>Rent</p> <p>Communications, bank charges, etc.</p> <p>Annual meeting of the CC and the Technical Support Committee</p>	<p>IAI Members (quantity, characteristics and time-frames in the process of being defined).</p> <p>Active regional committees (quantity, characteristics and time-frames in the process of being defined).</p> <p>IAI legalization.</p> <p>Annual Operative Plans</p> <p>Projects presented and approved (quantity, characteristics and time-frames in the process of being defined).</p>

	<p>Consolidate the sustainability of IAI by working to:</p> <ul style="list-style-type: none"> • increase and encourage volunteers • pool social capital (skill sets, contacts, services, offices, etc.) • develop members' self-financing to support the network • multiply partnership agreements with actors who share the IAI's principles • consolidate management to ensure that political coordination is appropriate, coherent and democratic • support the management of focal points and projects • elaborate, execute, report on and assess projects and participate in events that re- 	<p>America Regional Committee, the European Regional Committee, coordination of IAI in Africa, North America, the Middle East, Asia (China, India, Bangladesh)</p> <p>(various dates, 2011-2016)</p> <p>Smooth and effective functioning of the operational structure: monitoring and planning (a monthly monitoring and planning Skype meeting of the CC/a meeting every four months)</p> <p>Constant communication (e-mail, Skype, wiki)</p>	<p>necessary human and material resources for coordination and operation.</p>		
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	<p>spond to needs</p> <p>Consolidate the IAI's technical team, providing it with a specific plan of action in line with the IAI's strategic lines and AOPs, with an internal organization and an operative autonomy in strict coordination with the IAI's general coordinator and Coordination Committee.</p>				